

## To the shareholders of COWI Holding A/S

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PROJECT NO

## Annual general meeting of COWI Holding A/S

The shareholders of COWI Holding A/S are hereby summoned to the company's annual general meeting 2015 on

**Thursday 26 March 2015 at 15:30 in the canteen of COWI Holding A/S,  
Parallelvej 2, 2800 Kongens Lyngby, Denmark**

The final agenda is enclosed, including the full wording of proposed resolutions for consideration at the general meeting.

At last year's annual general meeting, it was decided to prepare future annual reports in English only, so the 2014 annual report is only available in English. As has been the case in recent years, the 2014 annual report has been prepared in a digital version, which will be available at COWI's website, [www.cowi.com/annualreport](http://www.cowi.com/annualreport), from 3 March 2015.

### **Registration – request for admission card**

If you wish to attend the general meeting, please sign up electronically via the shareholders portal (Computershare's website) under the tab "General meeting" and under "Admission card". Please follow the below link from which you can access Computershare's website:

<http://www.cowi.com/topmenu/aboutcowi/Investorrelations/Electroniccommunicationwithshareholders/Pages/default.aspx>

Your registration must be registered with Computershare **no later than Friday 20 March 2015**.

The admission card will be sent to the postal address recorded in the company's register of shareholders.

### **Grant of proxy and voting by postal ballot**

If you wish to authorise another person to attend and vote at the general meeting on your behalf, you can grant a proxy via the shareholders portal under the tab "General meeting". If you wish to vote by postal ballot instead, this can also be done at the same tab on the shareholders portal.

***Adoption of resolutions referred to in the agenda***

The Board of Directors wishes to point out that the resolutions proposed in items 2 to 9 and 10d may be adopted by a simple majority of votes at the general meeting. However, the adoption of the resolutions proposed in items 10a to 10c will require a majority of no less than two-thirds of the votes cast and of the voting capital represented at the general meeting.

After the actual general meeting, a couple of COWI's current projects will be presented and, by way of conclusion, refreshments will be served.

Yours faithfully  
on behalf of the Board of Directors



Steen Riisgaard  
Chairman